

MARYLAND FORWARD

2011: The Year in Review

December 29, 2011

Where We Are Today...

Creating Jobs is Our #1 Priority

- ◆ 26,700 new jobs so far this year
- ◆ Largest single-month drop in unemployment rate since 1984

Expanding Skills & Opportunity

- ◆ #1 Best Public Schools in America in 2011 -- 3rd Year in a Row

A Safer Maryland for Families

- ◆ Lowest Crime Level Since 1975

Smart, Green and Growing

- ◆ Achieved 2-Year Milestone Targets for Reducing Pollutants into the Chesapeake Bay

“...Progress on one of these fronts requires progress on all...”

Making Government Work

It All Starts with Fiscal Responsibility

- ◆ Meeting Spending Affordability Committee Guidelines for 5 years
- ◆ A balanced approach to budgeting that included \$6.8 billion in cuts
- ◆ An improved fiscal climate that led to higher fund balances at the end of FY2011
- ◆ A Triple A bond rating certified by all three agencies
 - ◆ Maryland is one of only 8 States; ratings re-affirmed in 2011

"The stable outlook reflects our view of Maryland's economic strength and historically strong financial and debt management policies,... the state has proactively responded to the recent budget structural imbalance "

- Standard and Poor's, upon affirming Maryland's AAA Bond Rating

Making Government Work

Managing for Results

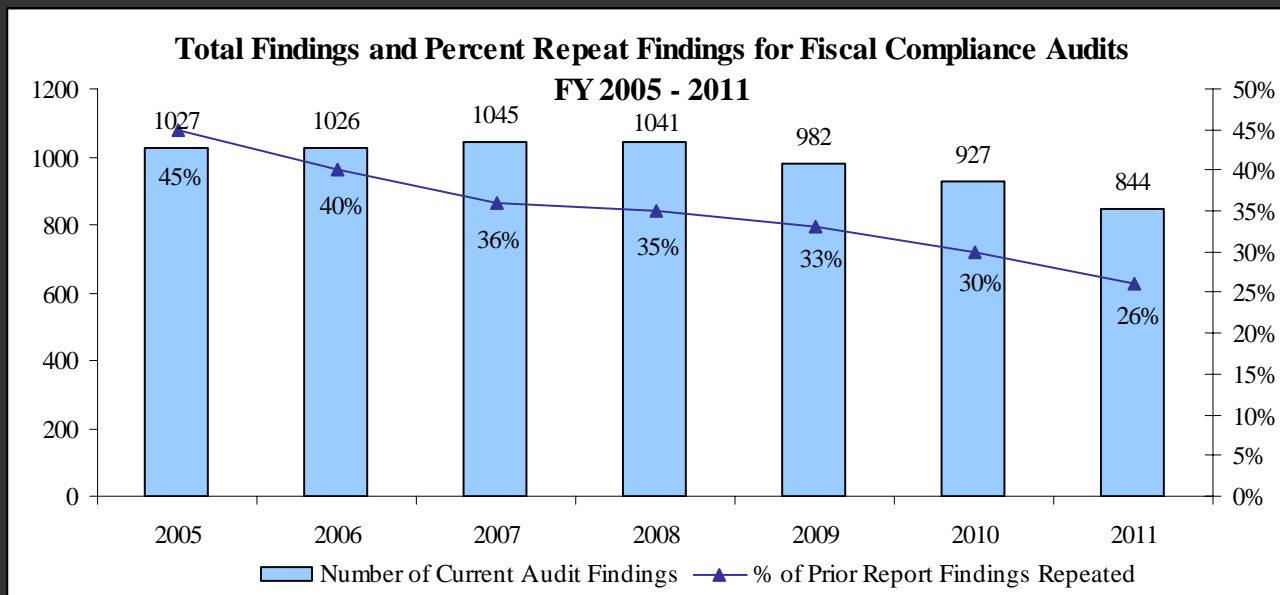
- ◆ Nationally-Recognized Performance Management System
- ◆ High-performing, Nationally-Recognized Cabinet and Staff who Deliver Results and Ensure Accountability



Making Government Work

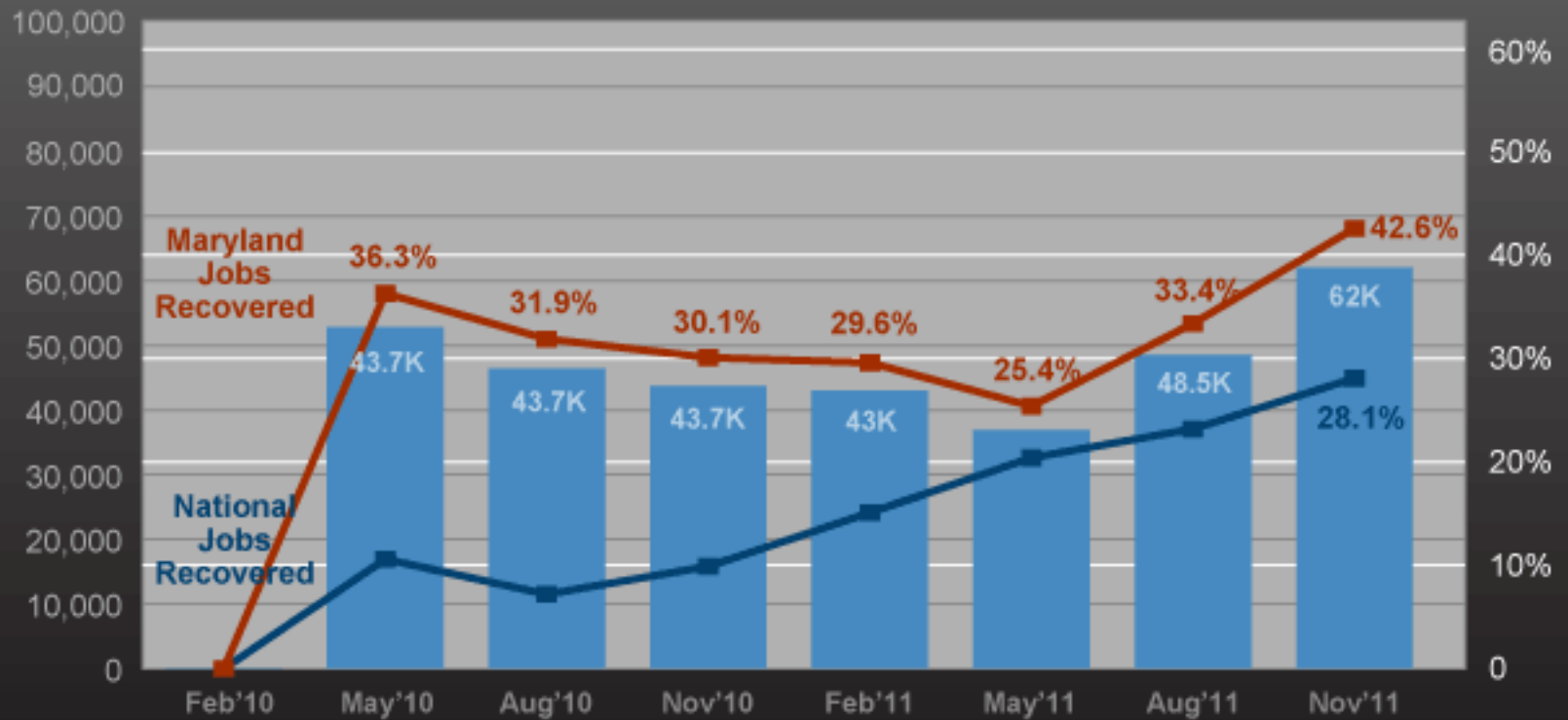
Improving Accountability

- ◆ Agency audit findings are reviewed regularly through StateStat
- ◆ Total findings dropped from 1,045 in FY2007 to 844 in FY2011
- ◆ Repeat findings have steadily fallen; from 45% in FY2005 to 26% in FY2011



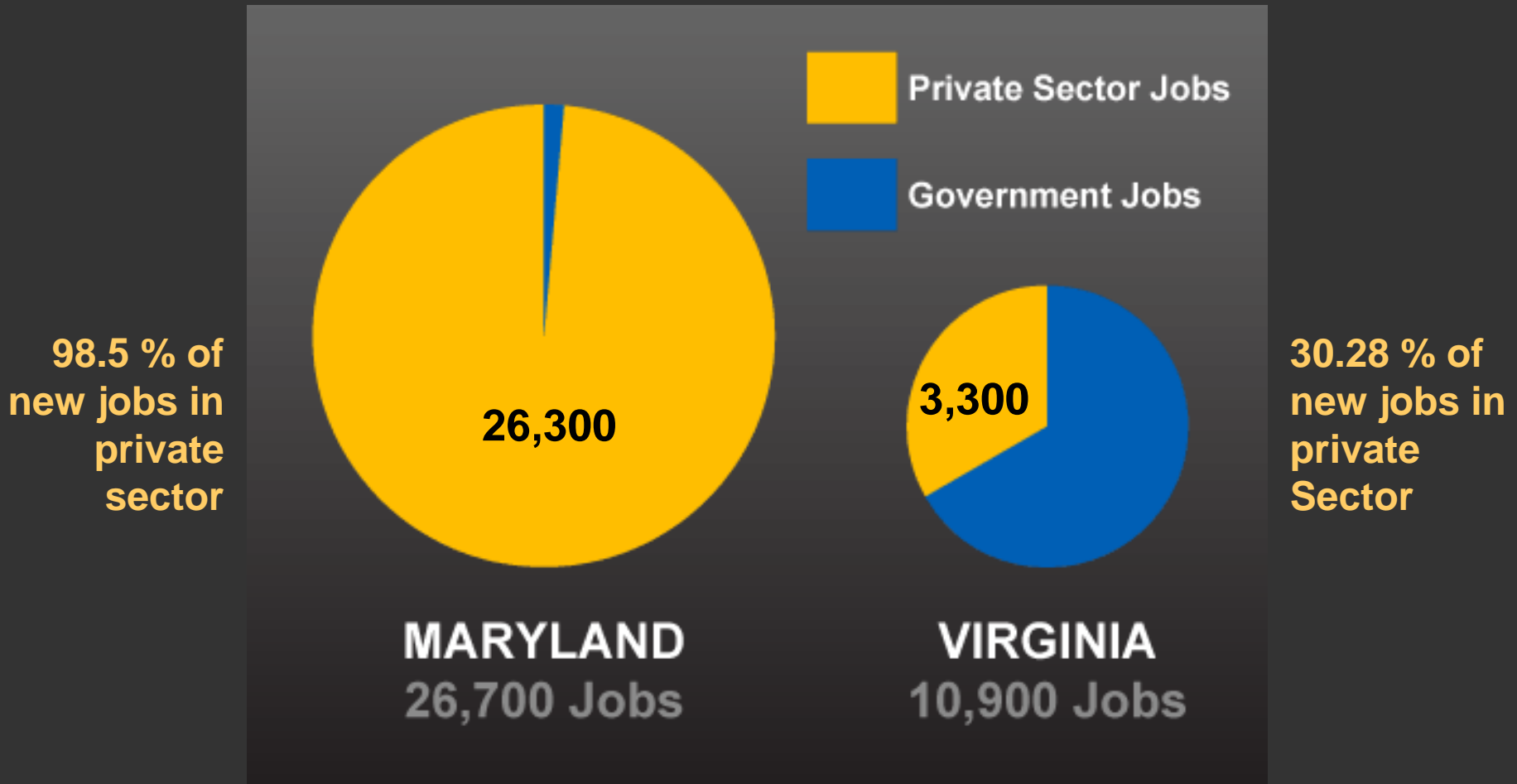
Jobs, Jobs, Jobs

Post-Recession Jobs Recovery



Jobs, Jobs, Jobs

In 2011, Maryland created 8x as many private sector Jobs as Virginia, and 2.5x as many total jobs.

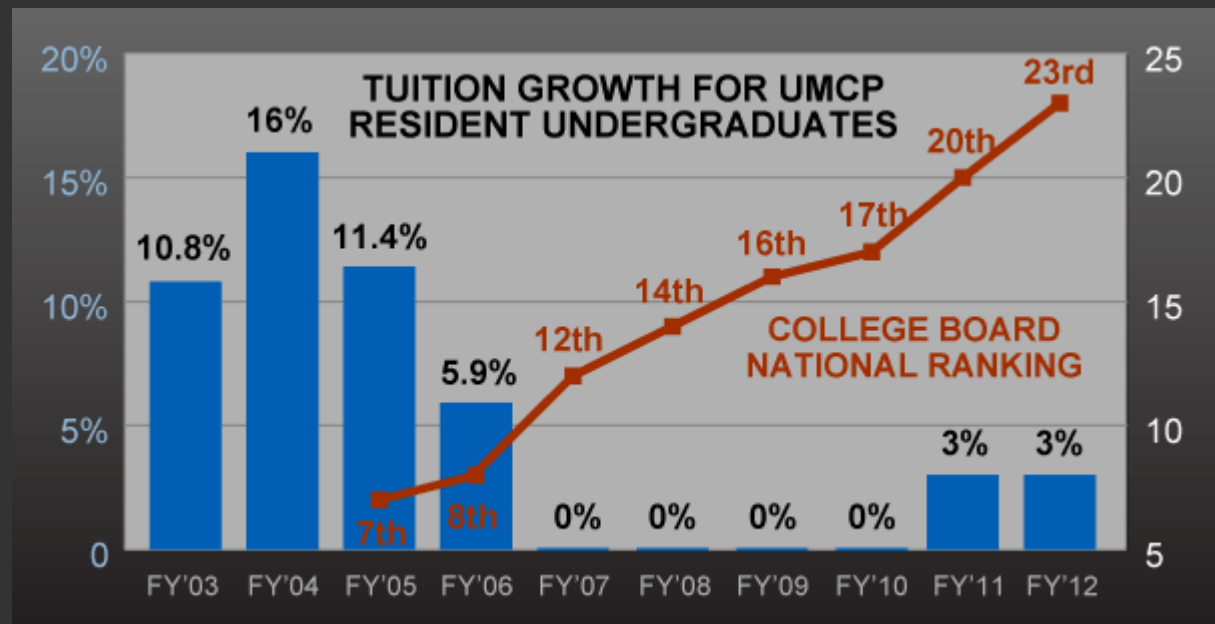


Skills & Opportunity

Maryland Public Schools Ranked & Recognized in 2011

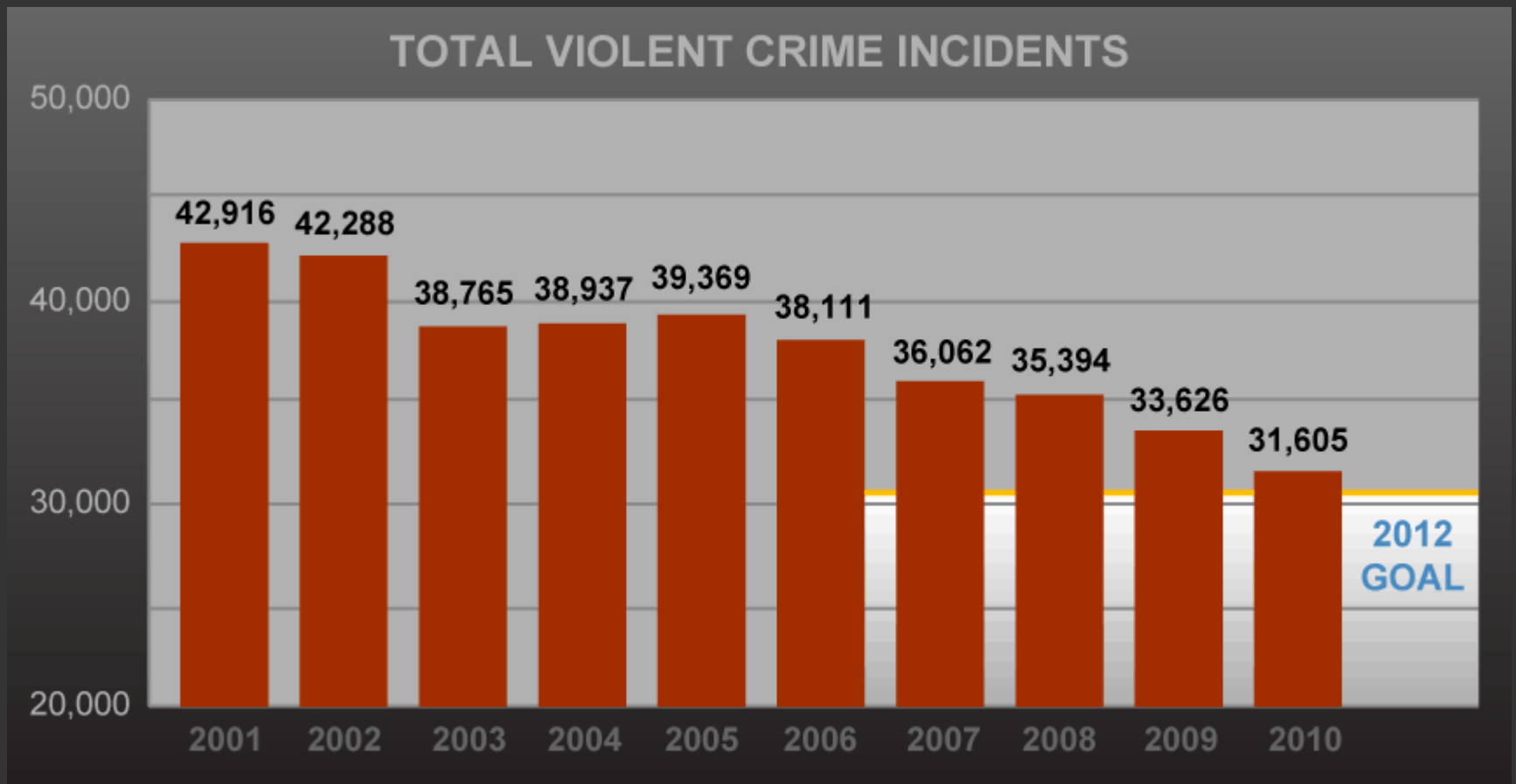
- ◆ #1 Best Public Schools in America 3 Years Running
- ◆ #1 in AP Achievement 3 Years Running
- ◆ Record MSA scores
- ◆ \$6.9 Billion of \$14.7 Billion FY12 Budget Invested in Public K-12 and Higher Education.

**Making College
Affordable for
More Families**



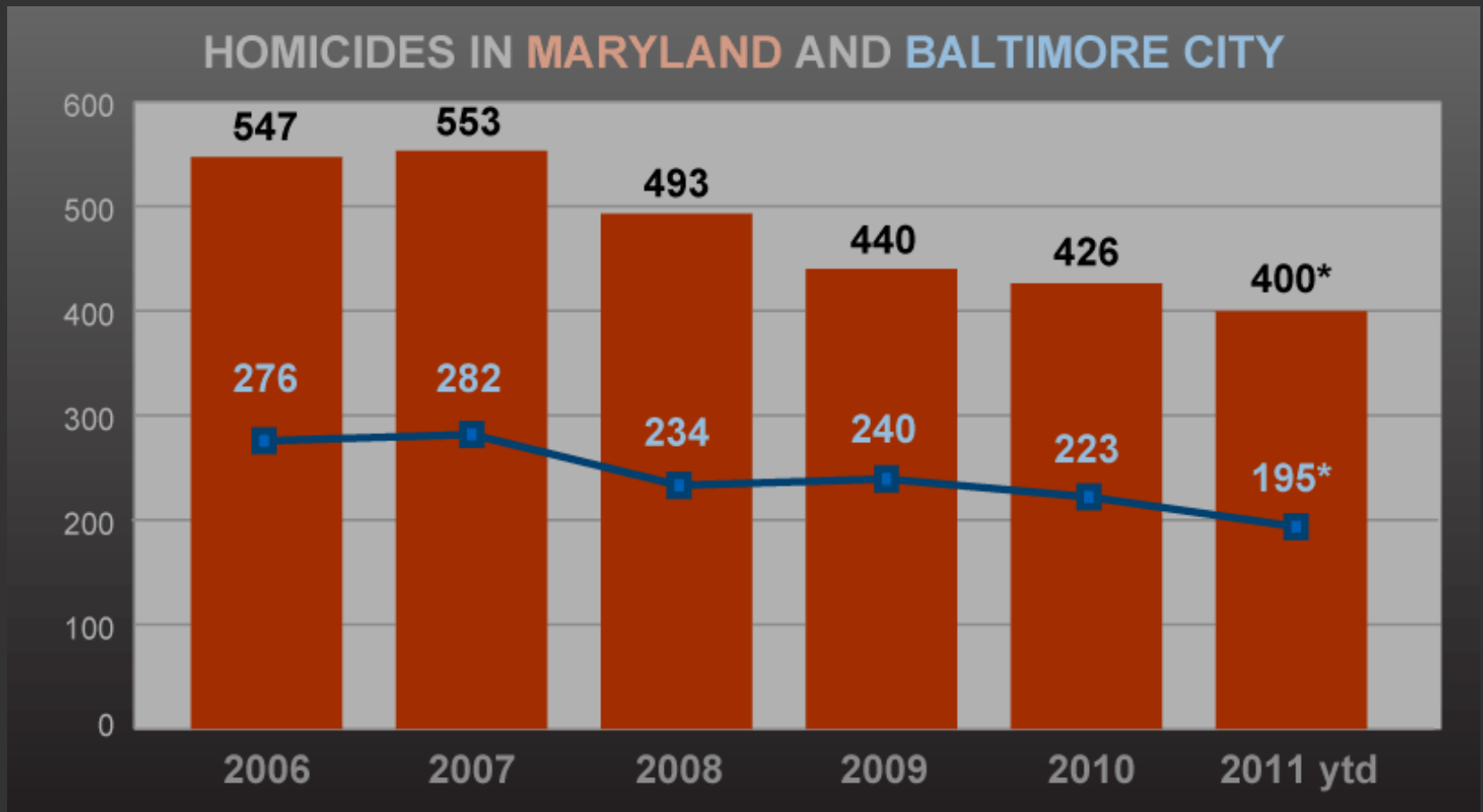
A Safer Maryland

Violent Crime is Down 17% Since 2006



Source: FBI Uniform Crime Reports

A Safer Maryland

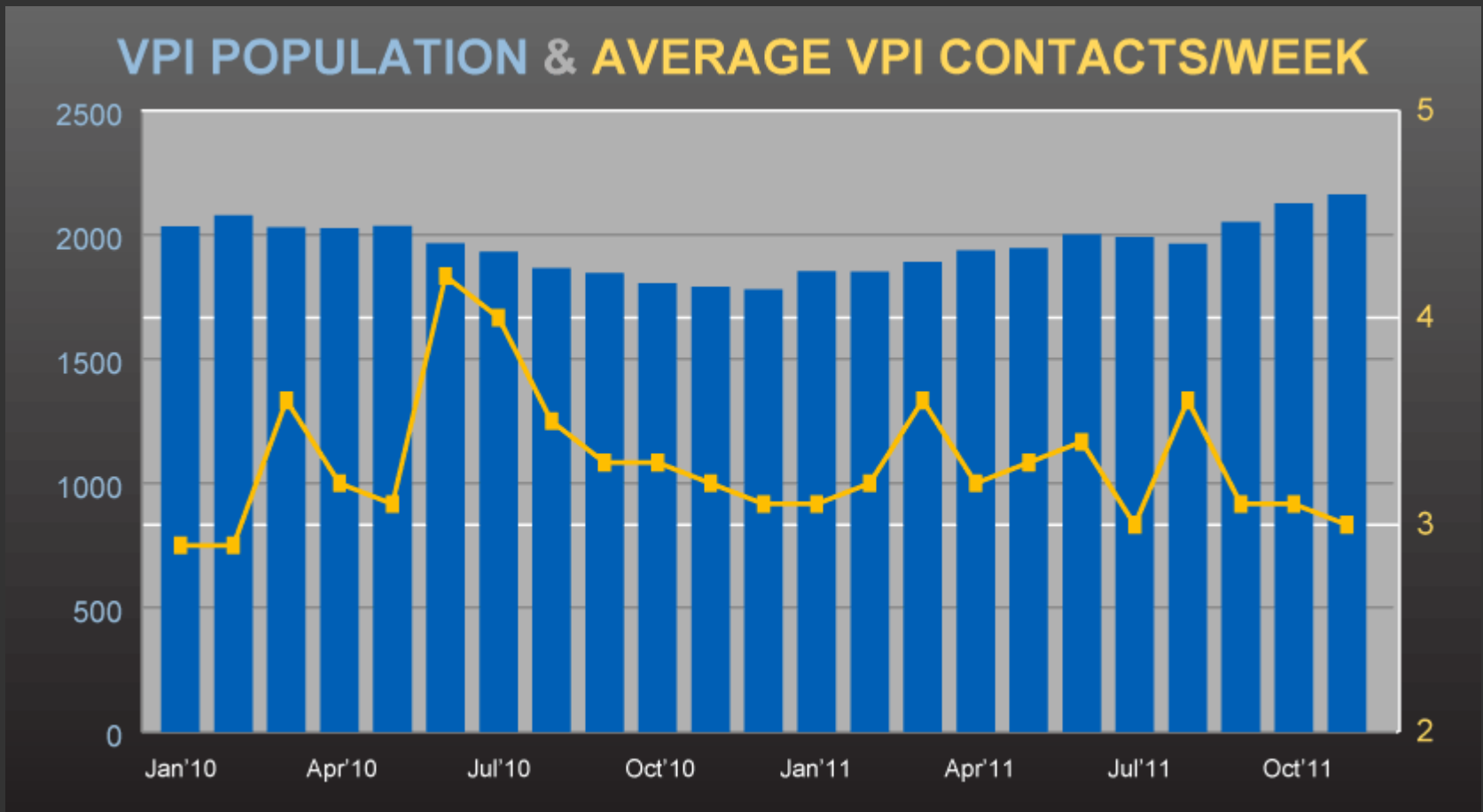


* 2011 data is preliminary and is pulled from MSP's daily report

Source: Maryland State Police

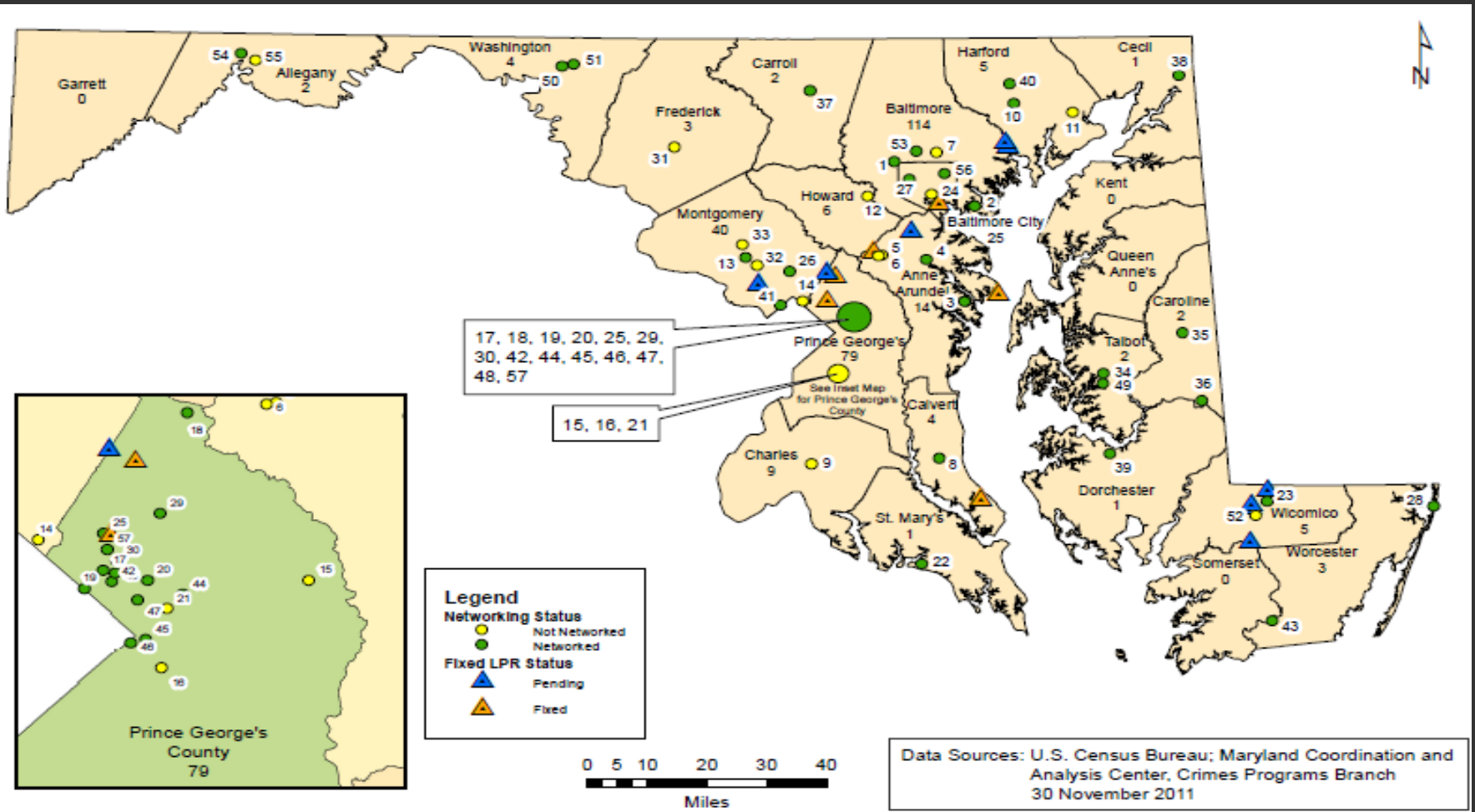
A Safer Maryland

VPI: Targeting Violent Offenders



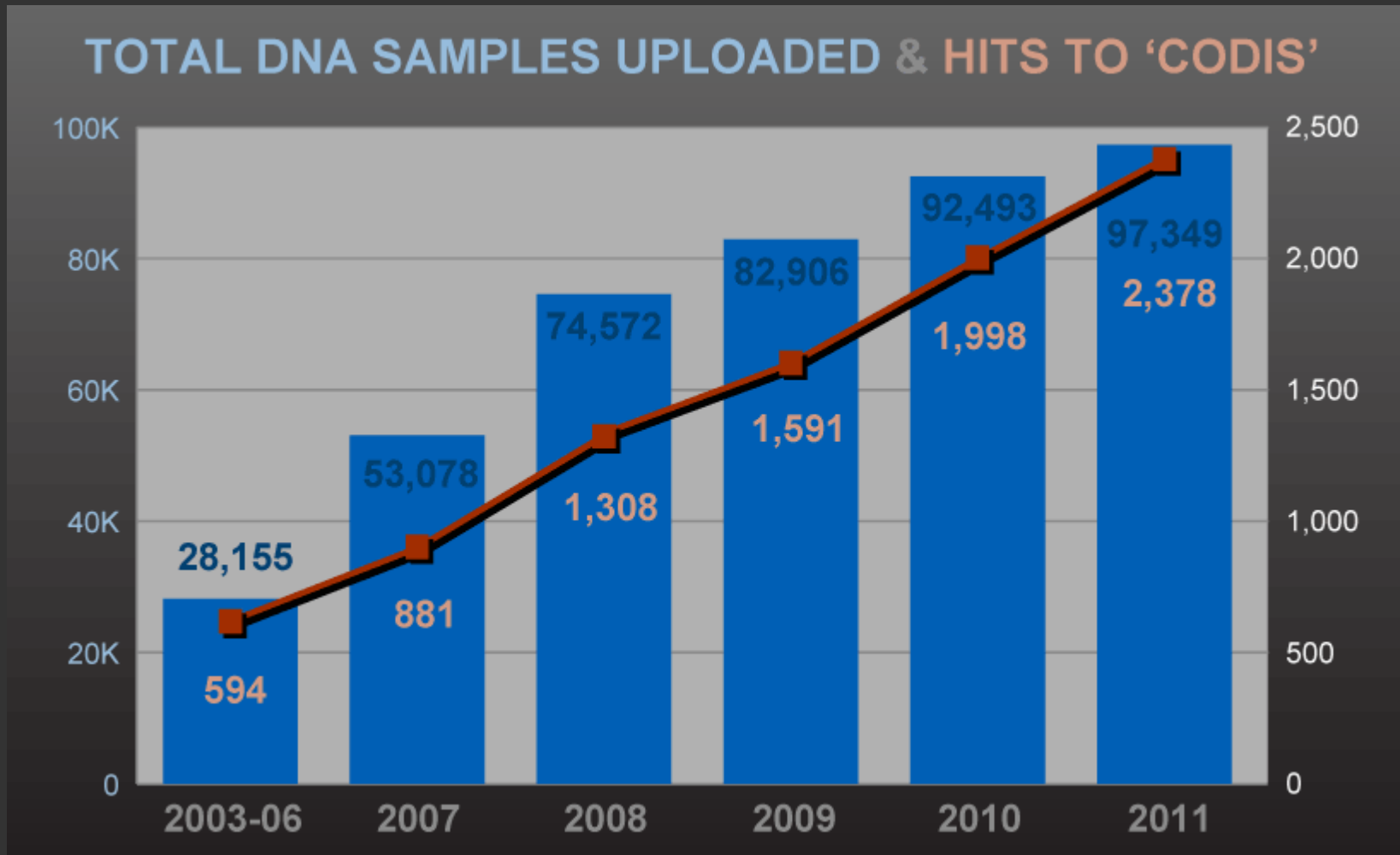
A Safer Maryland

Strategic Use of Technology: LPR's

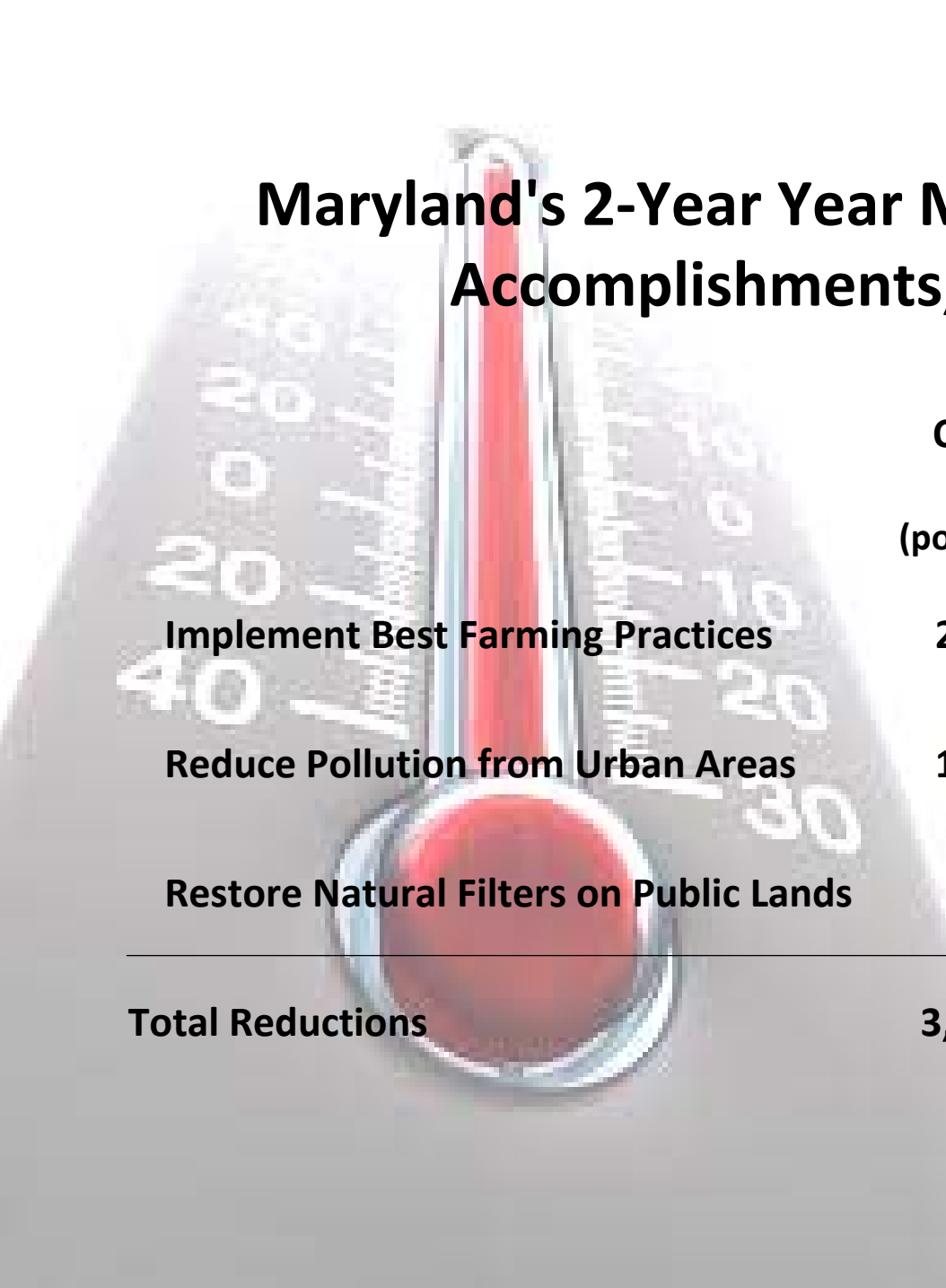


A Safer Maryland

Innovative Security Solutions: DNA



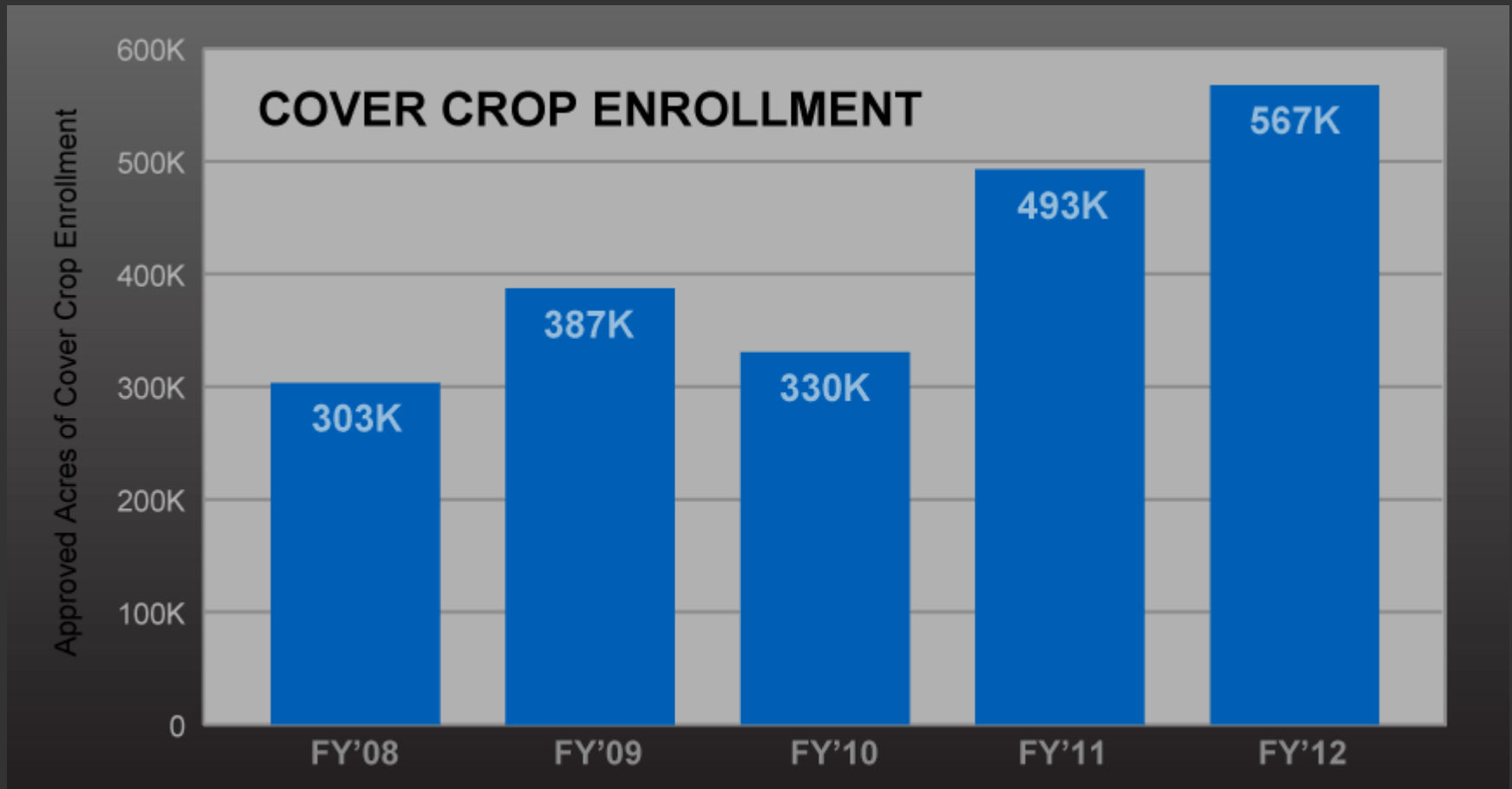
Maryland's 2-Year Year Milestone Goal and Accomplishments, 2009-2011



	Original Plan (pounds of N)	Actual Progress (pounds of N)	% of Goal Achieved
Implement Best Farming Practices	2,082,000	2,046,000	98%
Reduce Pollution from Urban Areas	1,771,000	1,784,000	101%
Restore Natural Filters on Public Lands	52,700	40,600	77%
Total Reductions	3,750,000	3,871,000	103%

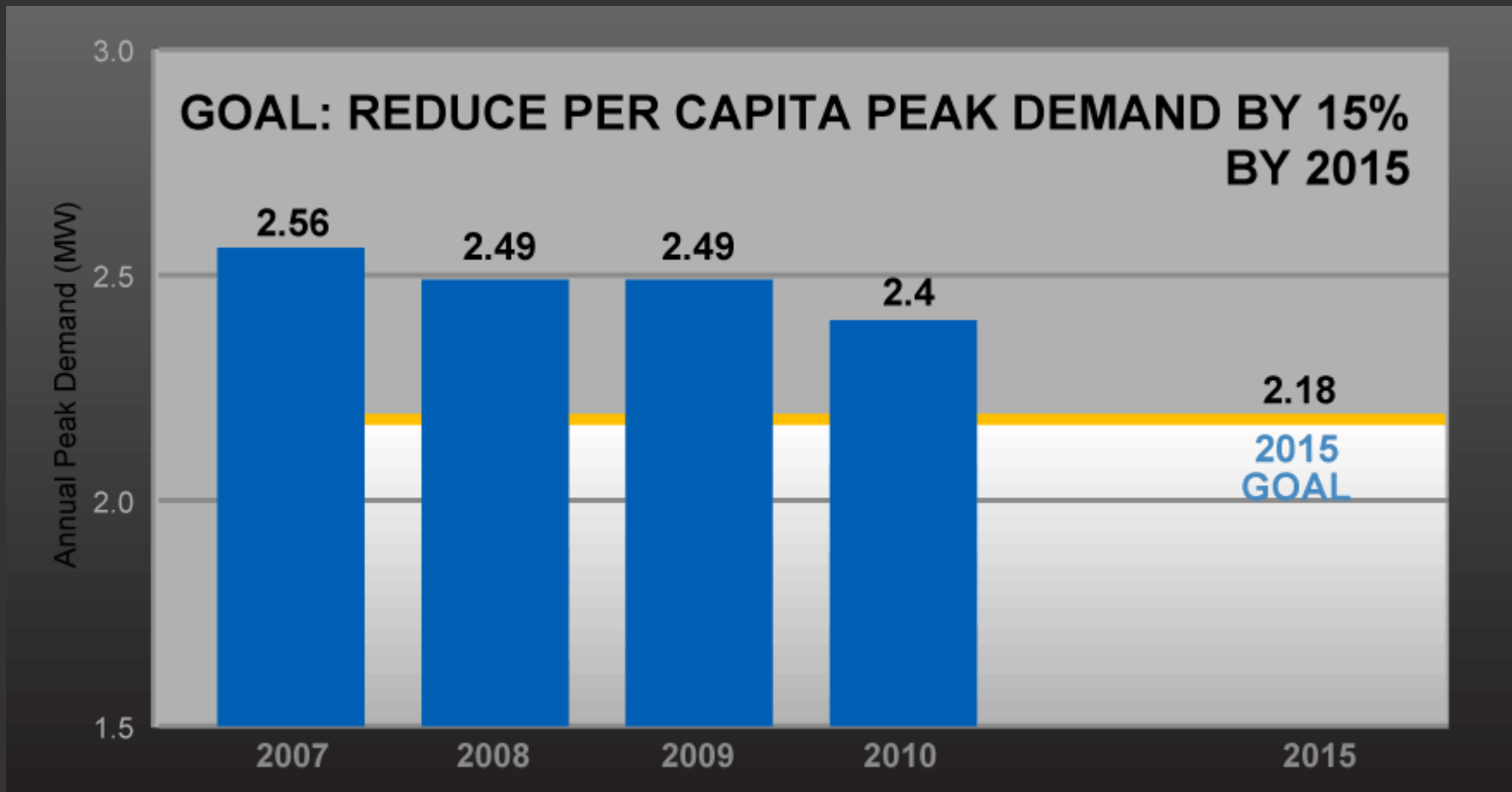
Sustainability: Smart, Green & Growing

Record Cover Crop Enrollment in FY 2012



Sustainability: Smart, Green & Growing

Reducing Maryland's Per Capita Peak Demand



Sustainability: Transportation

Investing in Infrastructure

Red line/Purple Line

- ◆ Both projects granted federal approval to enter the preliminary engineering phase of planning
- ◆ President Obama selected the Red Line as one of 14 infrastructure projects across the country to get an expedited permitting and environmental review process
- ◆ Total state funding for the Red and Purple lines is \$70 million in FY2012

2011

2013

2015

2020

**Preliminary
Engineering**

Final Design

Construction

Operations

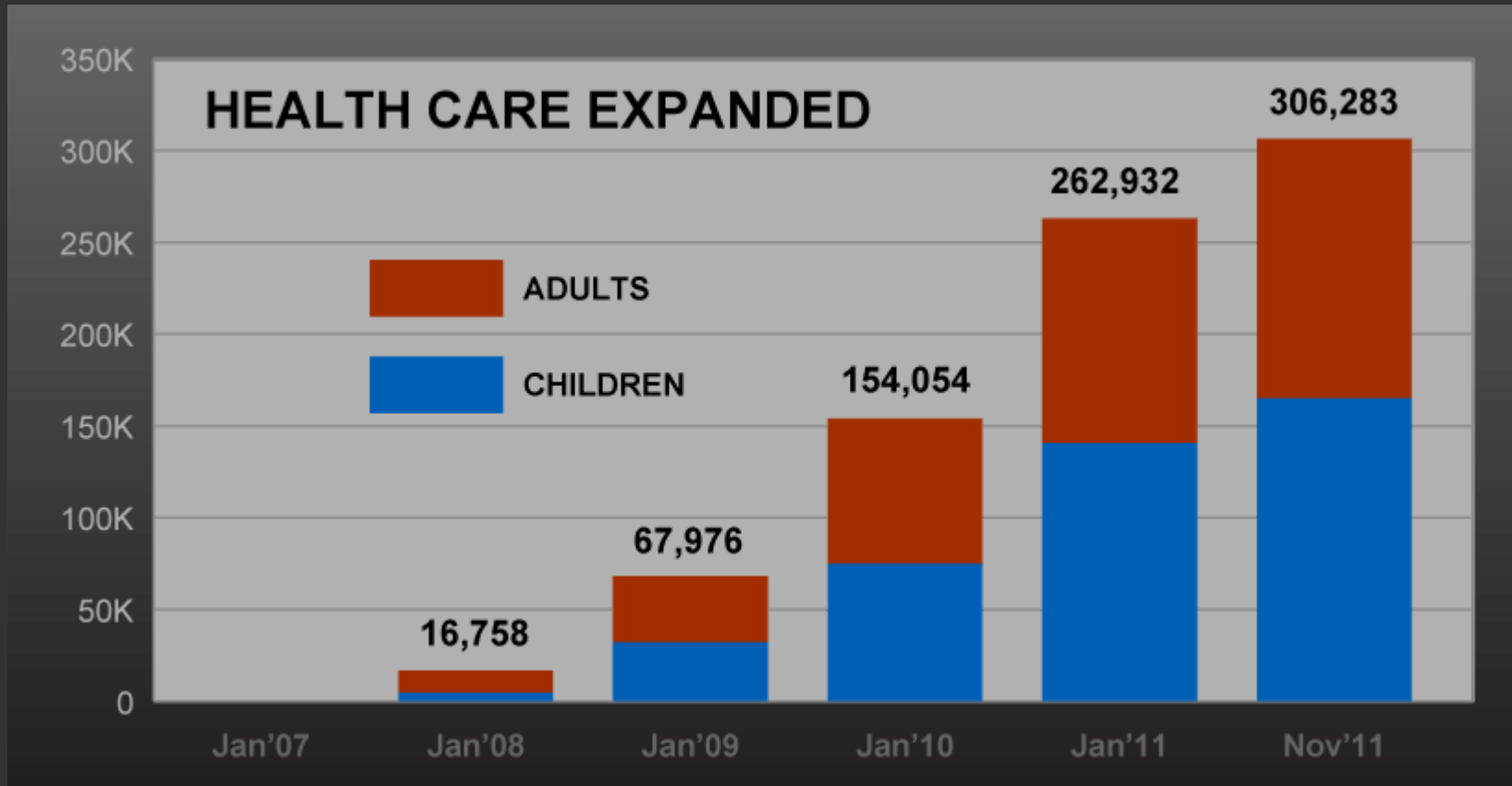
Sustainability: Transportation

Record Years for BWI and the Port of Baltimore

- ◆ The Port of Baltimore handled 43,057 autos in October, breaking the previous record set in 2010
- ◆ Record number of cruise passengers leaving from the Port for the third straight year
- ◆ Record number of passengers for BWI with 22 million arriving or departing

A Healthier Maryland

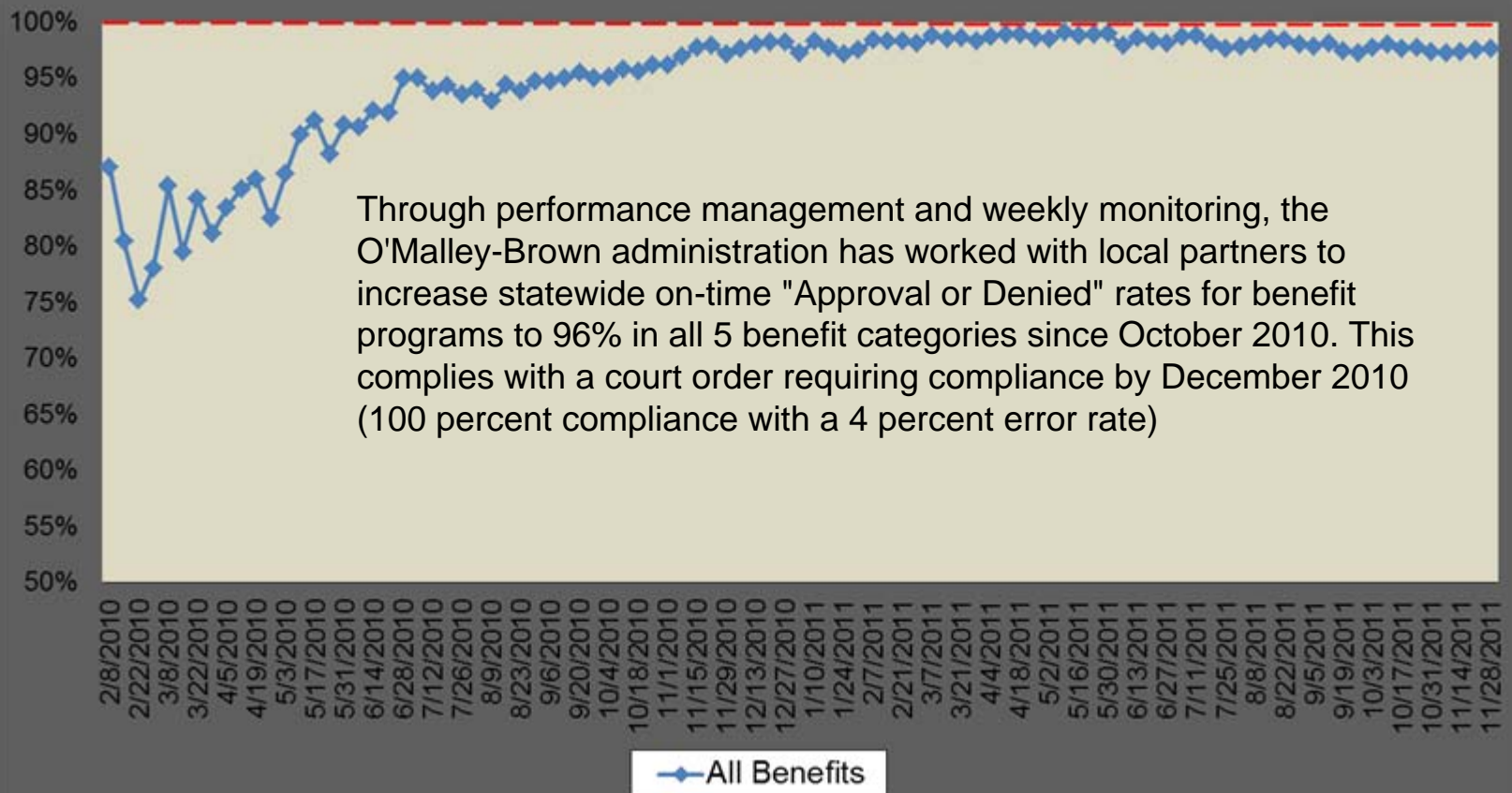
Expanded Health Care to 300,000 Previously Uninsured Marylanders Since 2007



A Healthier Maryland

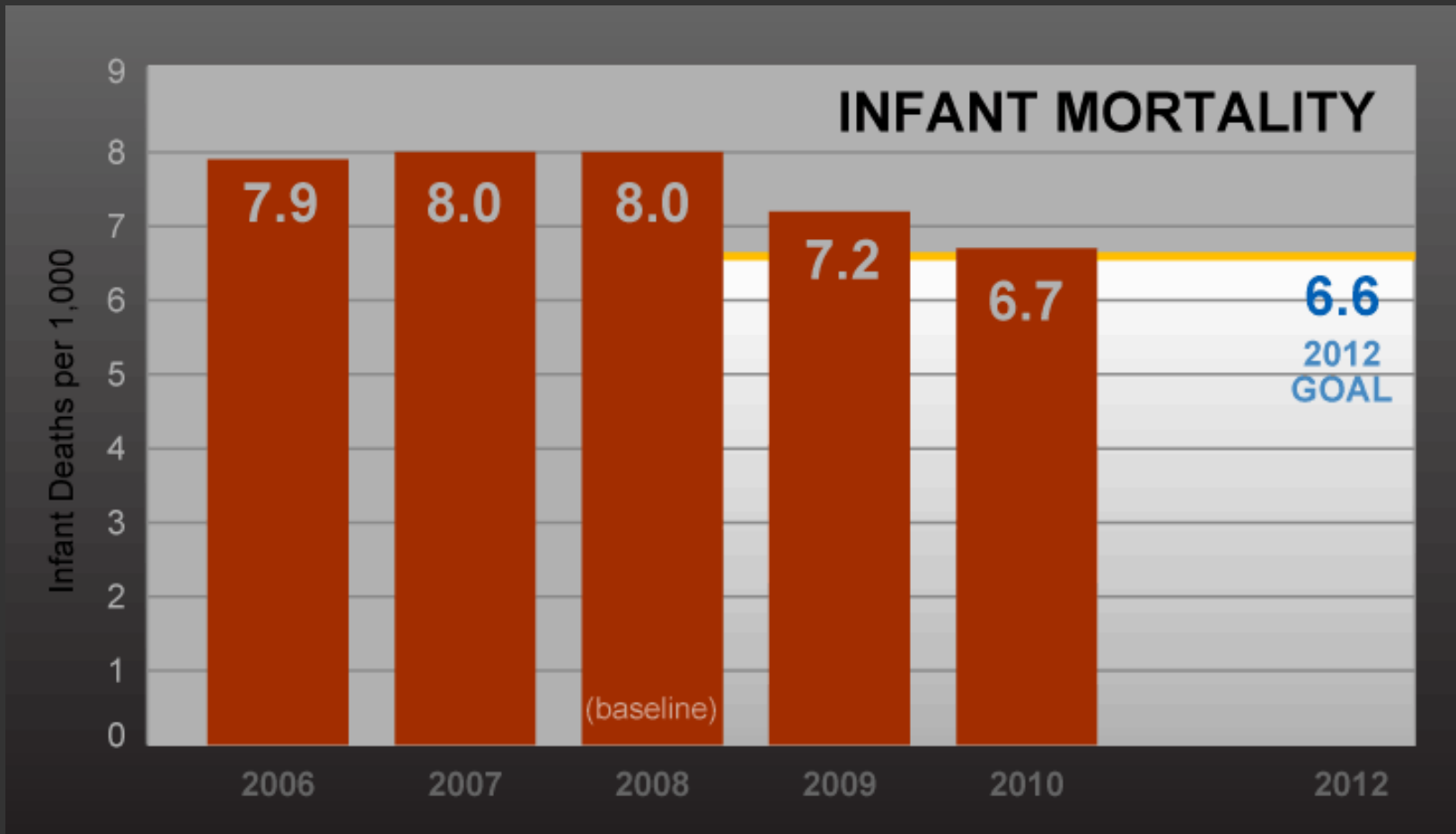
On-Time Processing of Benefit Approvals at or Exceeding Targeted Rate since October 2010

BENEFIT PROGRAMS COMPLIANCE RATE FOR APPROVED OR DENIED



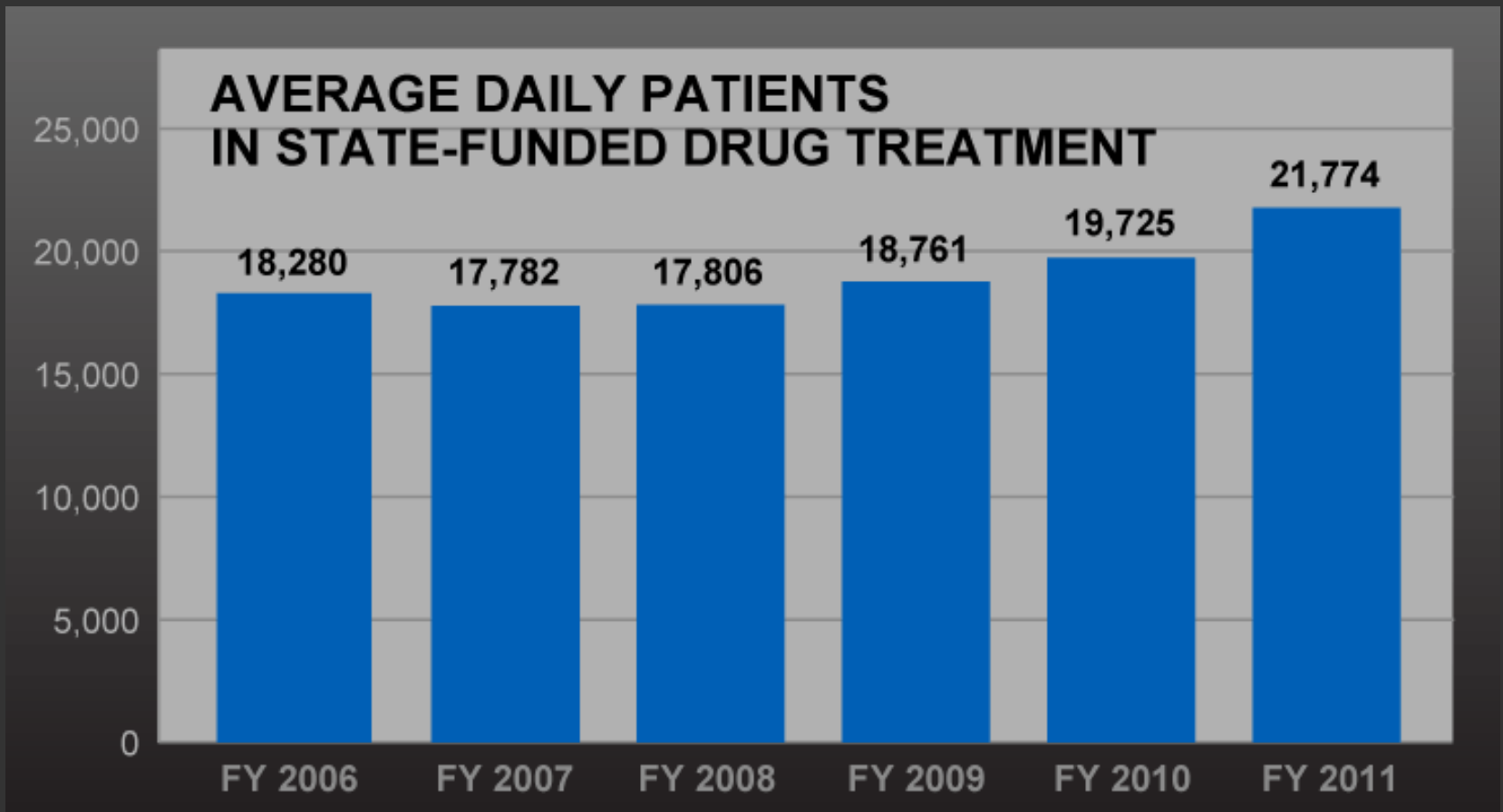
A Healthier Maryland

**Maryland's Infant Mortality Rate is Down 16%
Since 2008**



A Healthier Maryland

Average Daily Active Drug Treatment Patients Increased 22% Since FY 2008



Looking Ahead

A fiscally responsible budget that meets Spending Affordability Committee guidelines for the 6th consecutive year while protecting and furthering progress on the shared priorities of Marylanders

- ◆ Creating Jobs for Maryland Families
- ◆ Improving Public Safety
- ◆ Improving Public Education
- ◆ Preserving our Natural Environment